



# Superintendent's FY17 Budget Greenfield Public Schools

Preliminary proposal for School  
Committee Consideration

Jordana B. Harper, Superintendent

March, 2016

Standard I: Instructional Leadership  
Standard II: Management & Operations  
Standard IV: Professional Culture



**FY17 Budget ~ Aligned with the Values  
& Mission of GPS**

# Greenfield Public Schools - Who We Are

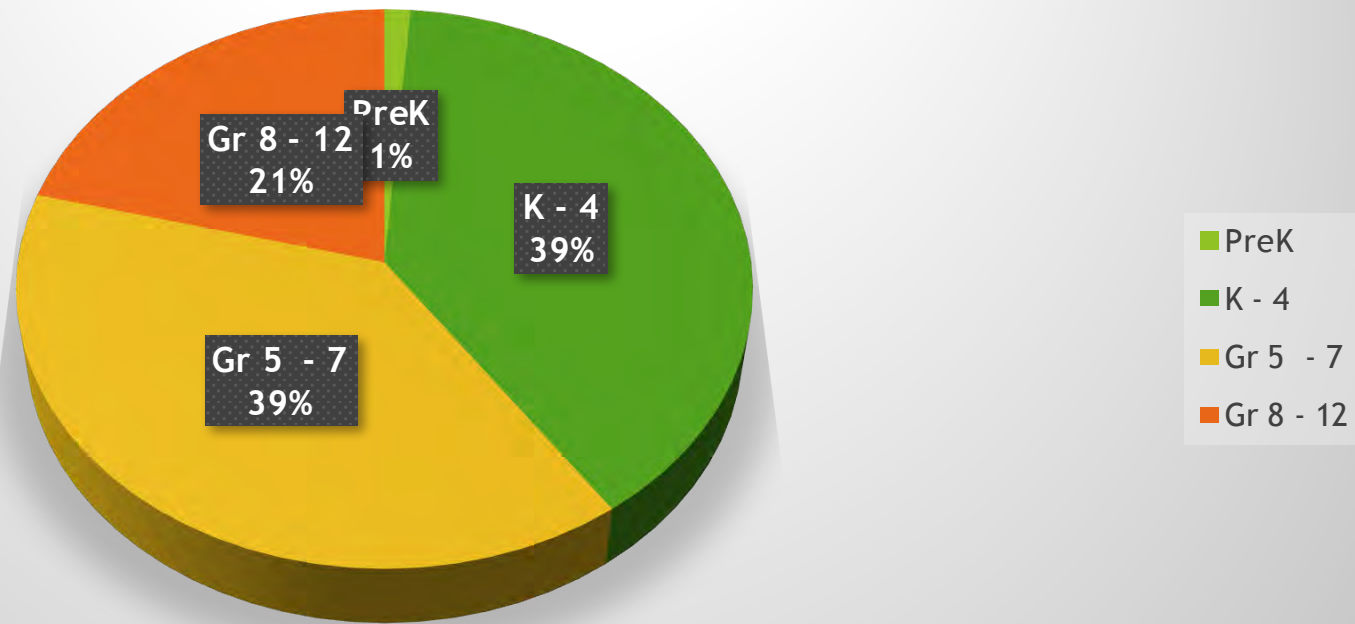


# Student Enrollment

- ▶ Academy of Early Learning (pre-K)- 121 students
- ▶ Elementary Schools (K-4)
  - Federal Street School - 230 students
  - Four Corners School - 248 students
  - Newton School - 223 students
- ▶ Greenfield Middle School
  - Greenfield Middle School (Gr 5-7) - 268 students
  - Math & Science Academy (Gr 4-7)- 121 students
- ▶ Greenfield High School (Gr 8 -12) - 459 students

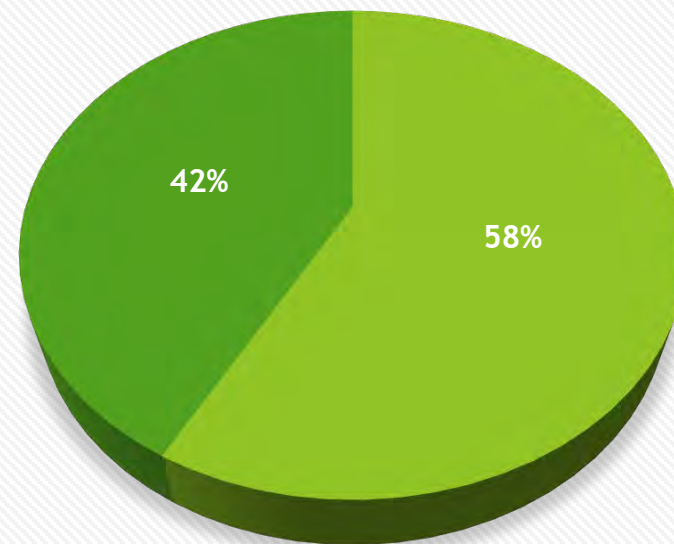
# Foundation Enrollment FY17

Foundation Enrollment = 1909



# Student Enrollment Data - Free/Reduced

Total Student Enrollment

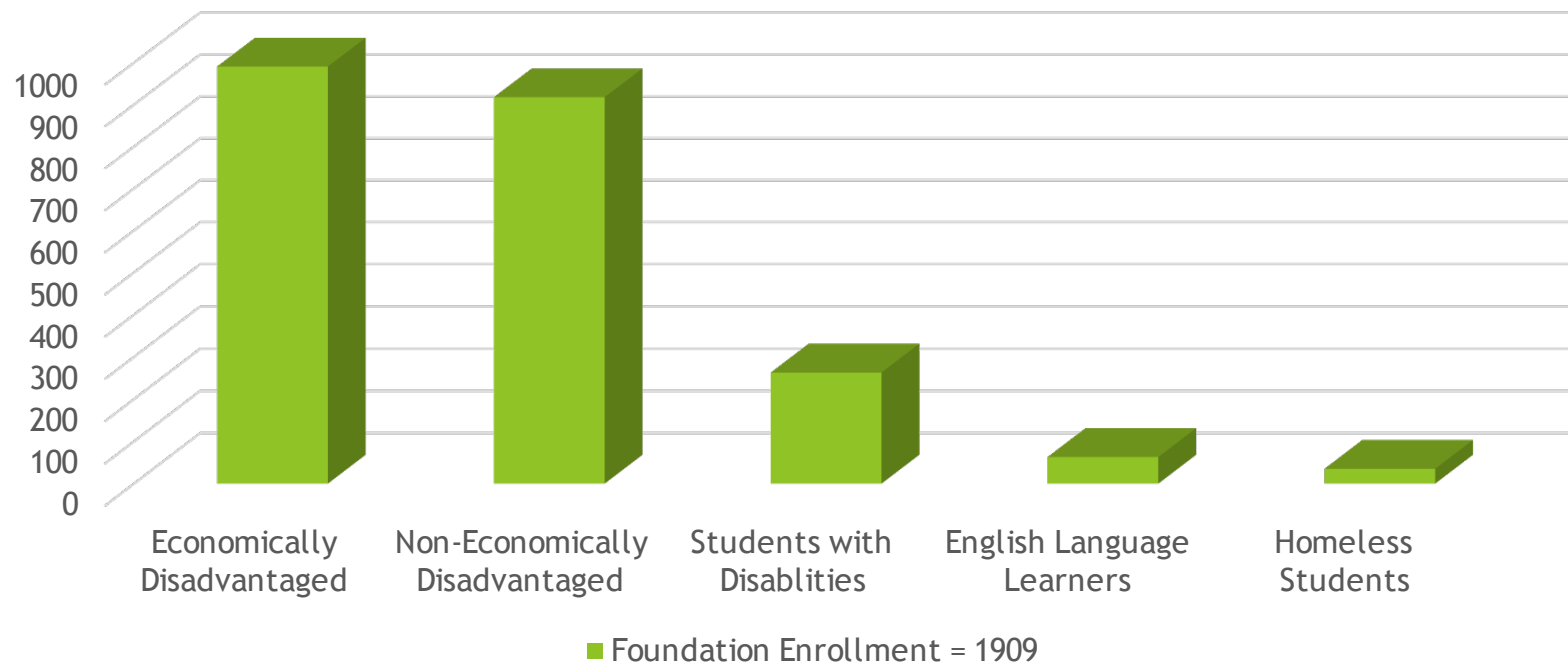


■ Economically Disadvantaged

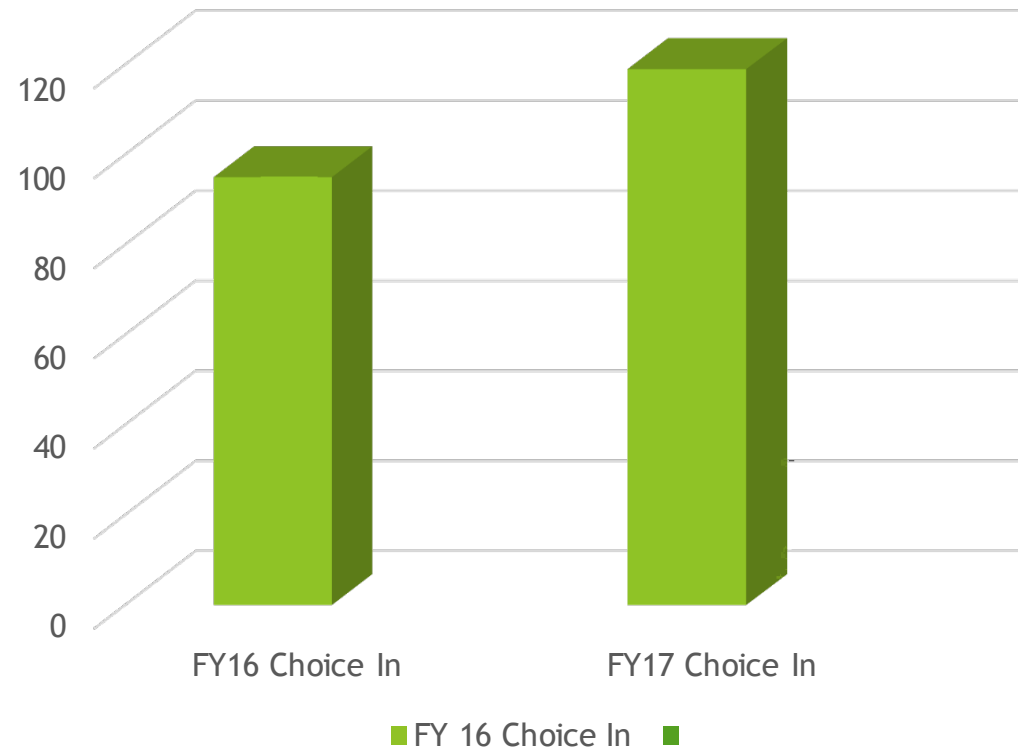
■ Non-Economically Disadvantaged

# Student Enrollment Data - Demographics

Mar 1 Student Enrollment by Type

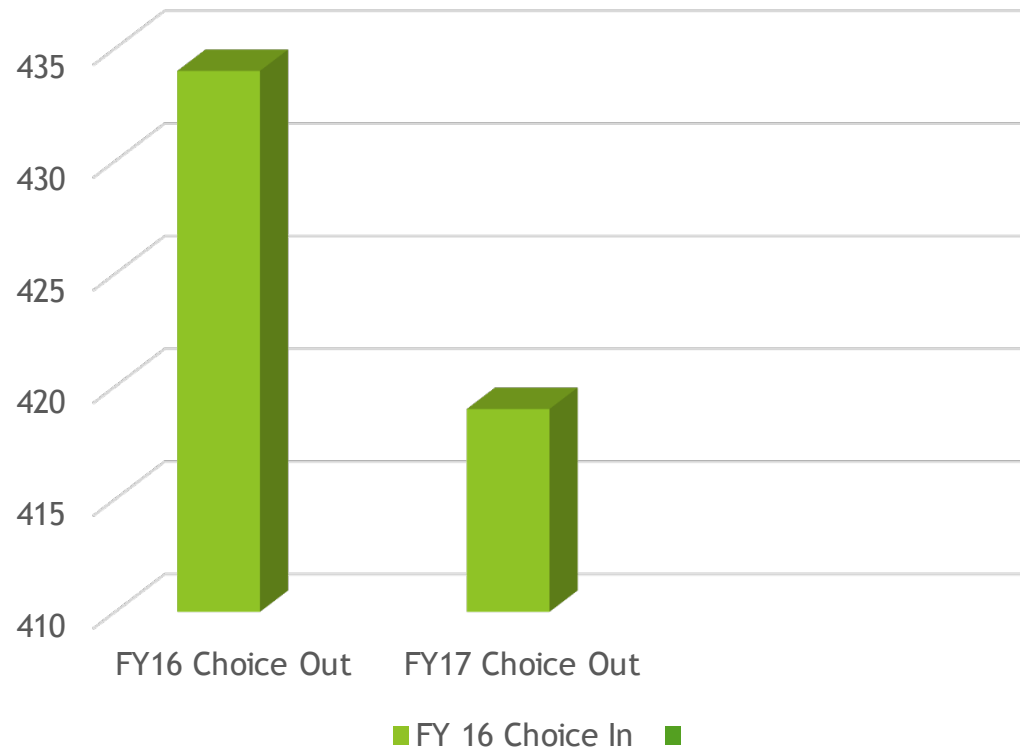


# School Choice Trends - Greater Choice In





# School Choice Trends - Less Choice Out!



# FY17 Budget Process

- New Budget, Finance & Negotiations Sub-committee beginning in Jan '16
- All Funds Accounting
- Increased Transparency with MUNIS reporting
- Transition to site-based management

# Long-Range Planning: Strategic Planning & Budget Development Process

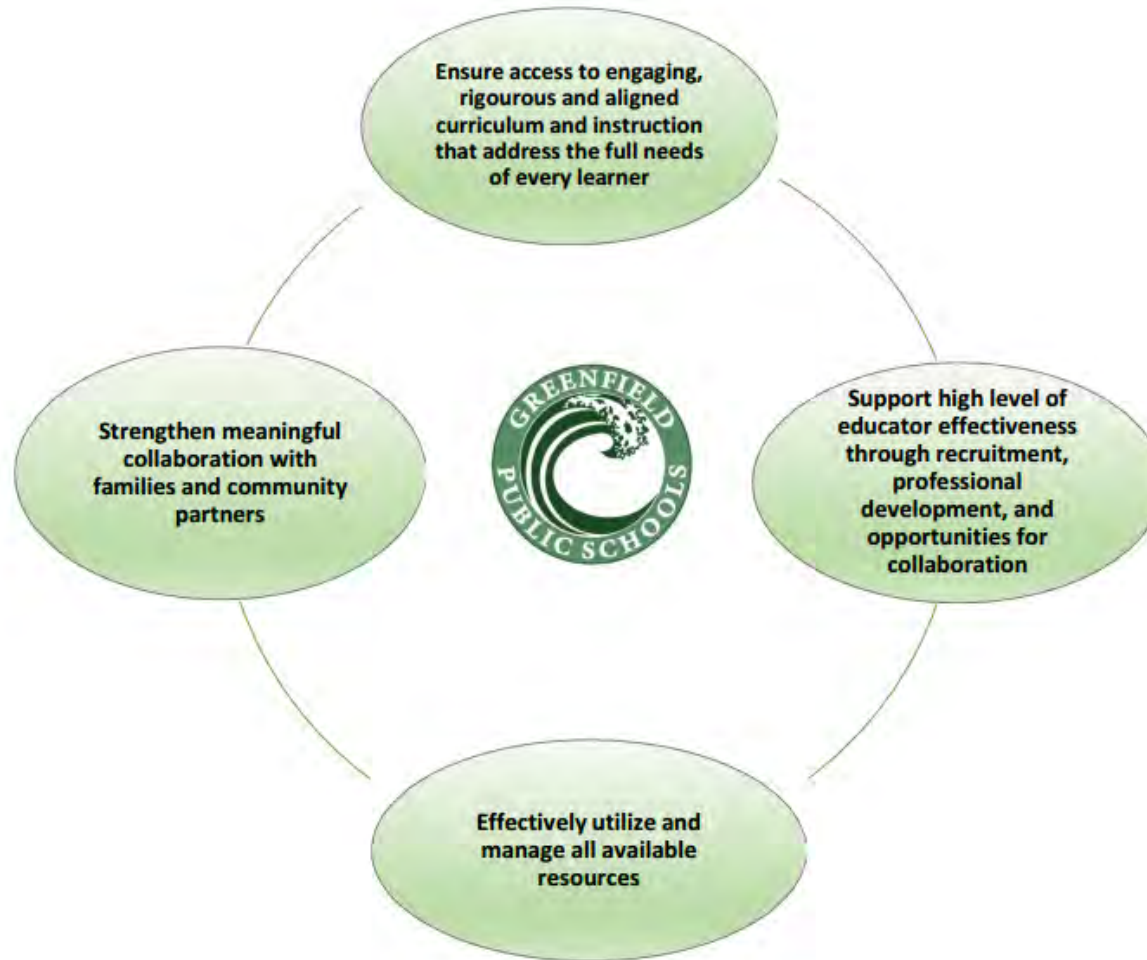
- ▶ *The Superintendent's Entry Plan serves as a strategic process for sustained community engagement and feedback on key stakeholder issues. Budget Development occurred with input from Leadership Team, Central Office Cabinet, and under the oversight of the Budget and Finance Sub-Committee since Jan. 2016. Building on the successes of our strategic plan, GPS is taking steps towards long-range planning and visioning for educational success of all our students and the vitality of the community.*

# Strategic Planning & Budget Process

*GPS will build upon and expand these opportunities by supporting the district's infrastructure for long-term success.*

- Budget Process through Budget Sub-Committee fully engages all stakeholders, increasing collaboration and shared responsibility for student outcomes
  - Budget presentations from preK and Elementary Principals on 1/21/16
  - Budget presentations from Middle & High School Principals on 1/26/16
  - Budget presentations from Department (Technology, Transportation, Special Education) on 1/28/16
- All Funds Accounting method fully delineate use of all revenue sources
- High degree of accuracy in reflection of true costs with transparent accounting
- Special Education Study to address rising costs of Special Education

# FY17 Budget Aligned to Strategic Plan



# Budget Process Priorities: FY2017

- Attract and retain highly qualified teachers
- Maintain small class sizes, high quality instruction
- Study and contain rising special education costs
- Effectively manage available resources to strengthen Greenfield Public School's long-range vitality while maintaining core services to students

# Budget, Finance & Negotiations Sub-Committee Priorities: FY2017

## Guiding Principles:

- ▶ Any new positions should have high need and significant benefit to students
- ▶ Sustain high-achieving district
- ▶ Sustain level of enrichment classes and options (at all levels, although discussion focused on GHS)

## Additional support was expressed for:

- ▶ A proactive approach to the needs of students and management of cost centers that have significant budgetary impact.
- ▶ Professional Development
- ▶ Parent and community outreach

# FY17 Budget Timetable

- Principals identified projected needs, based on data and supported by Need Assessment Forms (Fall '15)
- Superintendent and Business Manager met individually in Fall of 2015 with principals and departments to further refine needs
- Budget & Finance Sub-Committee has held meetings beginning in January of 2016 to begin the budget development process
- Budget & Finance Sub-Committee held meetings with all principals and departments to explain needs in Jan & Feb
- Leadership Team reviewed Budget Proposals, identified additional efficiencies and cuts
- Superintendent presented final budget proposal at Special School Committee meeting



# FY17 Budget Timetable (continued)

- ▶ Jan. 19 - Jan. 29, 2016 Finance Subcommittee meetings with Departments
- ▶ January 13, 2016 Presentation and initial discussion of Progress on 2017 Budget to School Committee
- ▶ February 10, 2016 Budget Hearing Notice Published in Greenfield Recorder (21 day requirement)
- ▶ February 10, 2016 Proposed Budget Discussion by School Committee

# FY17 Budget Timetable (continued)

- ▶ **March 9, 2016 School Committee Public Hearing for 2017 Budget & School Committee Vote**
- ▶ March 10, 2016 School Committee budget submitted to Mayor
- ▶ March 23, 2016 Mayor presents operating budget to City Council
- ▶ May 25, 2016 Deadline for action by City Council on budget

# FY17 State Budget Timetable (cont'd)

- Governor's Budget Released Jan 27, 2016 (House 2)
- House of Representatives (April)
- Senate Budget (May)

## FY16 Funding Sources

### Federal Funds -

\* Grants 1,746,096

### Local Funds -

\* Chapter 70 12,035,012

\* Local Contribution Est  
13,738,168

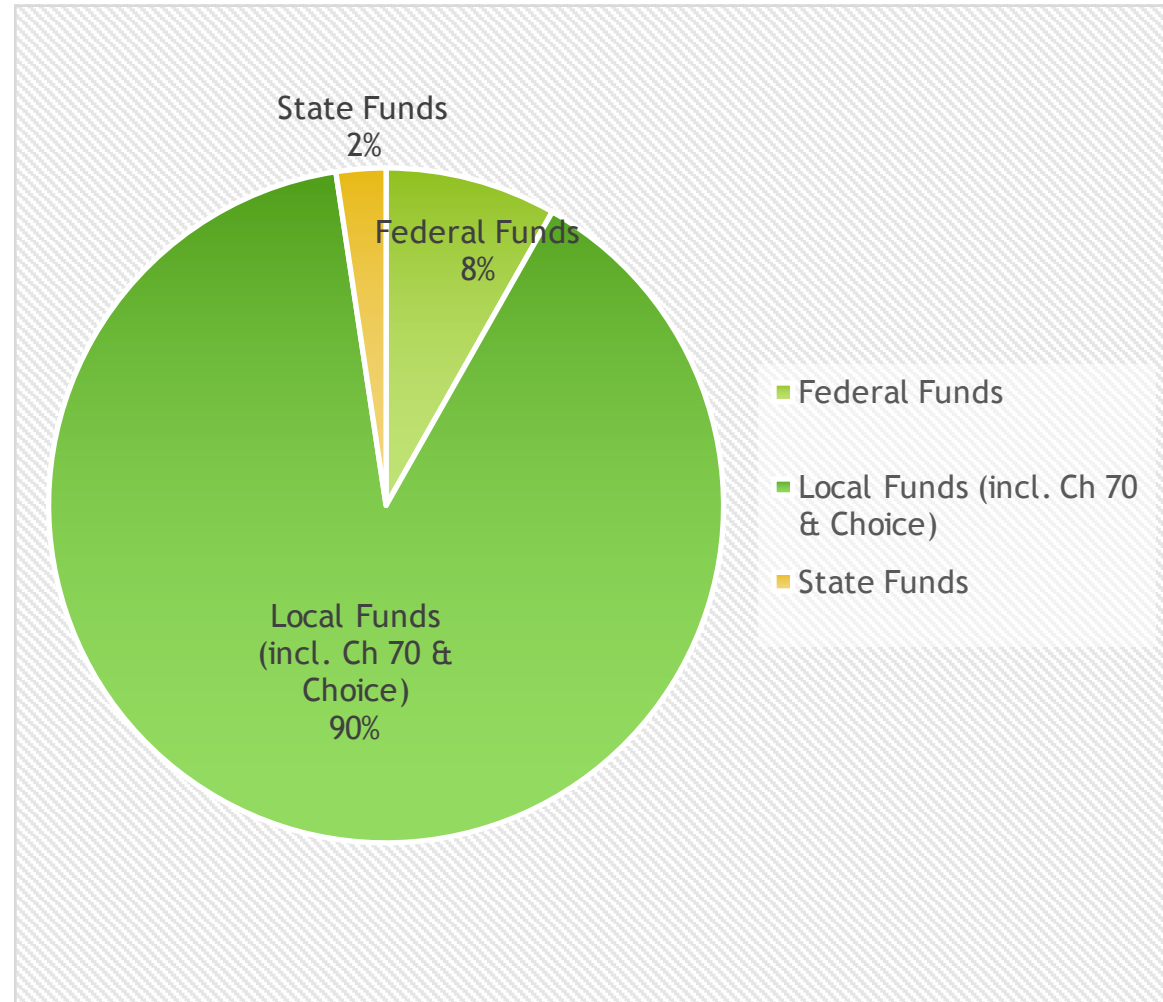
(per DESE End of Year Report)

\* School Choice 661,041

### State Funds -

\* Circuit Breaker 599,431

\* Grants 1,108,832



# FY 2017 Local Aid Estimates - Greenfield

Education	FY2016 Actuals	FY2017 Governor's Proposal
Chapter 70	12,035,012	12,073,192
School Transportation	1,354,849	1,495,031
Circuit Breaker	599,431	587,999
Charter Tuition Reimb	86,755	N/A
School Choice Tuition	661,041	N/A

# FY 2017 Local Aid Projections

Education	FY2016 Actuals	FY2017
Sped IDEA	588,293	585,000 Projected*
School Choice	661,041	580,000 Projected*

- ▶ \* Estimates used; actual revenue figures anticipated July 2016. Funds are not guaranteed.

# New Revenue (Grant Funding)

*GREENFIELD PUBLIC SCHOOLS ACTIVELY SEEKS COMPETITIVE GRANTS TO FUND INNOVATIVE PROGRAMS!*

▶ Composting Grant	\$ 30,000
▶ Safe Schools, Smart Schools	\$ 125,000
▶ Academic Support Grant	\$ 5,500
▶ <u>EEC Grant</u>	<u>\$ 2,250</u>
▶ <b>TOTAL NEW AWARDS</b>	<b>\$162,750</b>

# FY17 Projected Revenue - Increases

▶ <u>Chapter 70</u>	\$+ 38,180
▶ <b>TOTAL INCREASE</b>	<b>\$ + 38,180</b>



# FY17 Projected Revenue - Decreases

▶ <u>Circuit Breaker</u>	<u>\$-13,000</u>
▶ TOTAL DECREASE	\$- 13,000

# FY17 Projected Revenue - Level Funded

- ▶ Title I Level Funded
- ▶ SPED I.D.E.A. Level Funded
- ▶ Charter Tuition Level Funded
- ▶ School Choice Level Funded

# Preliminary FY17 Funding Sources

## Federal Funds -

\* Grants 1,746,098 (fy16)

## Local Funds -

\* Chapter 70 12,073,192

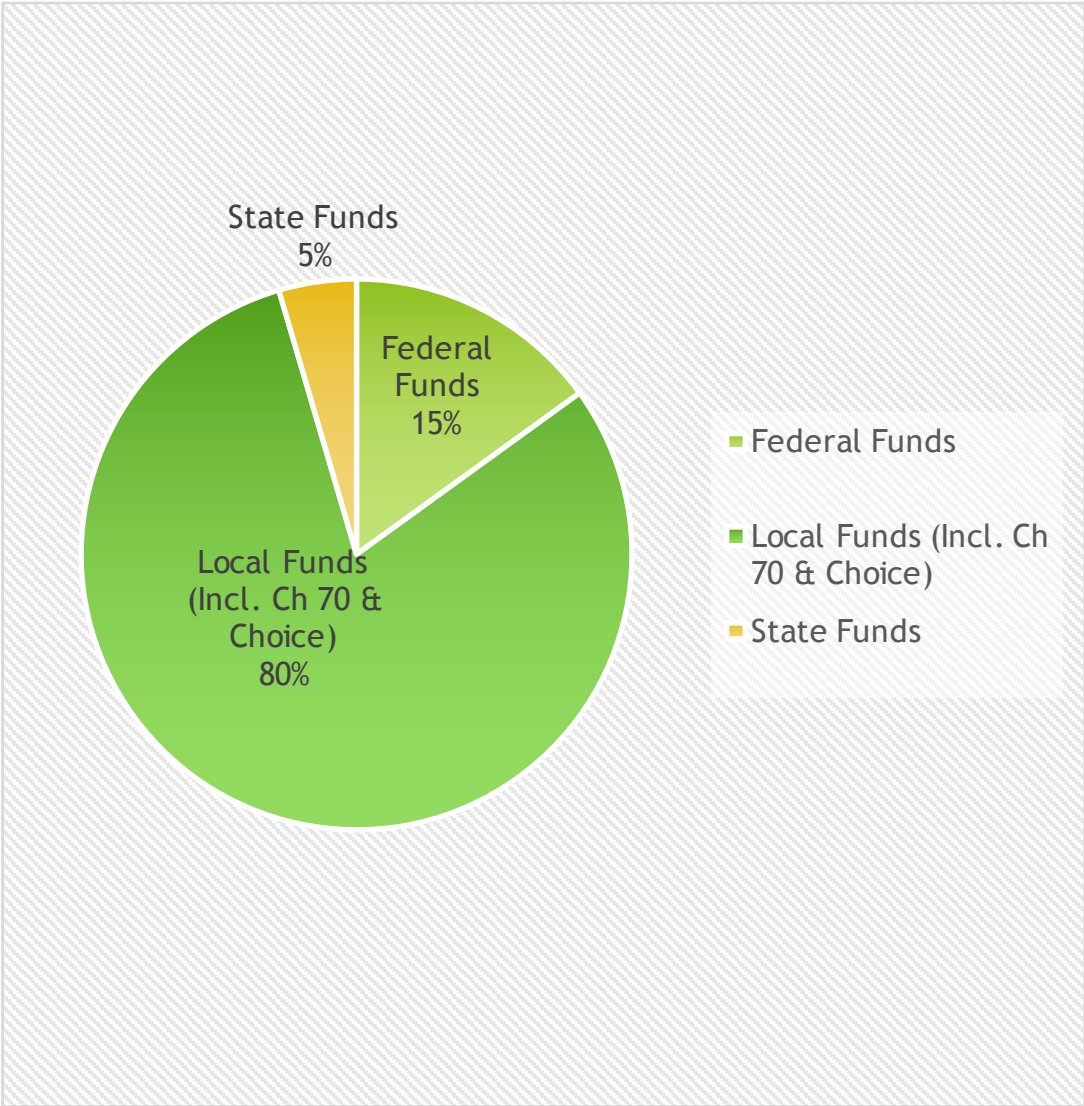
\* School Choice 66,1041 (fy16)

\* Local Contribution 10,341,216

## State Funds -

\* Circuit Breaker 587,999

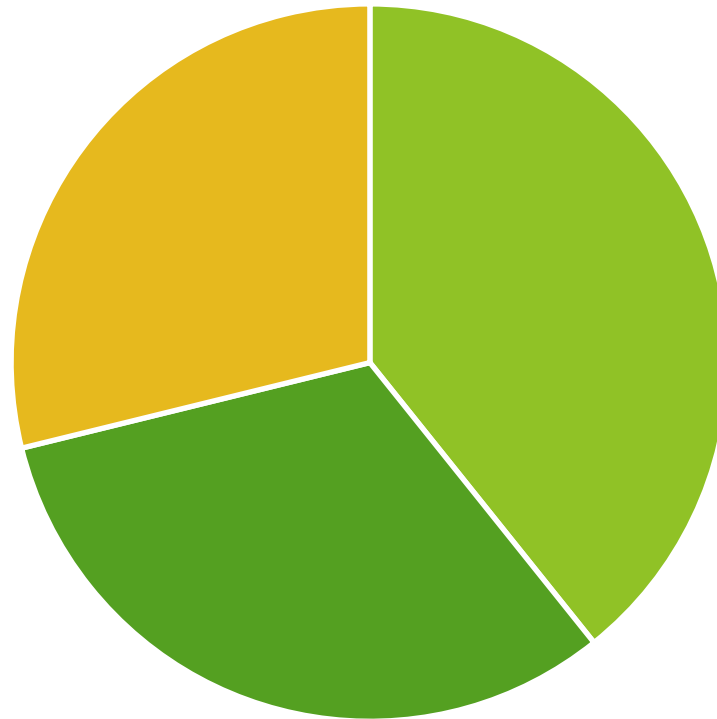
\* Grants 1,108,832 (fy16)



In Millions

# Summary of FY17 Operating Cost Increases

Total Increase in FY17 Operating Expense



■ Special Education Costs   ■ Transportation   ■ Salary & Contract Obligations

# FY17 Budget Needs as compared to FY16

## Special Education & Out of District Costs

- Out of District Tuition Increases \$ 498,000
- 2 Special Education Paraprofessionals \$ 29,000
- ESP Paraprofessional \$ 15,000
- 2 BCaBA \$ 60,000
- Nurse (floater - .5 FTE) \$ 23,300

# FY17 Budget Needs as compared to FY16

## Salary & Contract Obligations

- Unit A Contract \$312,445

## Transportation

- Transportation \$152,702

# FY17 Budget Needs Compared to FY16

## Site-Based Management: Principal Needs

- Grade 1 Teacher (Newton) \$ 47,000
- Literacy Instructor (.3 FTE) (FSS) \$ 14,000
- Custodian (.25 FTE) (4Cs) \$ 9,000
- Building Monitor (AEL) \$ 23,000
- Reading Specialist (.2 FTE) (MSA) \$ 11,010
- Adjustment Counselor (GHS) \$ 47,000

# FY17 Proposed Budget Cuts

- Transitions Program Teacher (GMS) \$41,000
- Essential Skills Teacher (GHS) \$41,000

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Reductions	\$82,000
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# A. FY17 Determination of City & Town Total Required Contribution

## Target Local Contribution

1) 2014 Equalized Property Valuation (EPV)	\$1,361,745,600
2) Property Percentage	.3792%
3) Local Effort from Property Wealth	\$5,163,394
4) 2013 income	\$352,215,000
5) Income Percentage	1.4701%
6) Combined Local Effort from Income	\$5,177,822
7) Combined Effort Yield (Row 3 + Row 6)	\$10,341,216

## A. FY17 Determination of City & Town Total Required Contribution (cont'd)

### Target Local Contribution

8) Foundation Budget FY17	\$22,225,413
9) Maximum Local Contribution	\$18,335,966
10) Target Local Contribution	\$10,341,216
11) Target <b>Local Share</b>	46.53%
12) Target <b>Aid Share</b>	53.47%

## B. Calculating Required Local Contribution (cont'd)

Increment Towards Effort	
13) Required Local Contribution	\$10,709,384
14) Municipal Revenue Growth Factor (DOR)	3.50%
15) FY16 Preliminary Contribution (13x14)	\$11,084,212
16) Preliminary Contribution % of Foundation (15/8)	49.87%
17) Excess local effort (15-10)	\$742,996
18) 45% Reduction toward target (17 x 45%)	\$520,097
<b>19) FY17 Required Local Contribution</b>	<b>\$10,564,115</b>

# FY17 - State Aid

## Increment Towards Effort

Foundation Enrollment	1,909
A. Foundation Budget	\$20,360,059
B. Required Location Contribution	\$9,677,481
C. Difference (A-B): Chapter 70 Aid	\$12,073,192
D. Prior Year Chapter 70 Aid	\$12,035,012
E. Foundation Aid (C-D)	\$38,180

Massachusetts Department of Elementary and Secondary Education  
**Chapter 70 Trends**

**114 GREENFIELD**

114-GREENFIELD

	Foundation Enrollment	Pct Chg	Foundation Budget	Pct Chg	Required Local Contribution	Chapter 70 Aid	Pct Chg	Required Net School pending (NSS)	Pct Chg	Actual Net School Spending	Pct Chg	Dollars Over/Under Requirement	Percent Over/Under
FY07	2,076	-3.4	17,803,364	2.8	9,283,824	9,054,173	3.7	18,337,997	2.8	20,291,107	2.2	1,953,110	10.7
FY08	2,050	-1.3	18,475,981	3.8	9,232,071	9,486,783	4.8	18,718,854	-2.1	21,611,410	6.5	2,892,556	15.5
FY09	1,953	-4.7	18,457,058	-0.1	9,067,762	8,710,983	-8.2	17,778,745	-5.0	21,462,741	-0.7	3,683,996	20.7
FY10	1,915	-1.9	18,757,501	1.6	8,914,962	9,540,033	9.5	18,454,995	3.8	21,853,678	1.8	3,398,681	18.4
FY11	1,899	-0.8	18,168,642	-3.1	8,874,442	9,267,538	-2.9	18,141,980	-1.7	22,050,716	0.9	3,908,736	21.5
FY12	1,951	2.7	19,123,336	5.3	9,165,933	9,957,403	7.4	19,123,336	5.4	23,196,705	5.2	4,073,369	21.3
FY13	1,985	1.7	19,845,138	3.8	9,446,211	10,481,762	5.3	19,927,973	4.2	24,238,363	4.5	4,310,390	21.6
FY14	2,051	3.3	21,688,417	9.3	9,832,399	11,932,187	13.8	21,764,586	9.2	24,622,253	1.6	2,857,666	13.1
FY15	2,065	0.7	21,246,904	-2.0	9,761,739	11,983,812	0.4	21,745,551	-0.1	25,437,147	3.3	3,691,596	17.0
FY16	2,048	-0.8	21,378,359	0.6	9,879,409	12,035,012	0.4	21,914,421	0.8	25,693,169 *	1.0	3,778,748	17.2

**Dollars Per Foundation Enrollment**

	Foundation Budget	Ch 70 Aid	Actual NSS
FY07	8,576	4,361	9,774
FY08	9,013	4,628	10,542
FY09	9,451	4,460	10,990
FY10	9,795	4,982	11,412
FY11	9,567	4,880	11,612
FY12	9,802	5,104	11,890
FY13	9,998	5,280	12,211
FY14	10,575	5,818	12,005
FY15	10,289	5,803	12,318
FY16	10,439	5,876	12,545

**Percentage of Foundation**

	Ch 70 Required NSS	Actual NSS
FY07	50.9	114.0
FY08	51.3	117.0
FY09	47.2	116.3
FY10	50.9	116.5
FY11	51.0	121.4
FY12	52.1	121.3
FY13	52.8	122.1
FY14	55.0	113.5
FY15	56.4	119.7
FY16	56.3	120.2

**Chapter 70 Percent of Actual NSS**

FY07	44.6
FY08	43.9
FY09	40.6
FY10	43.7
FY11	42.0
FY12	42.9
FY13	43.2
FY14	48.5
FY15	47.1
FY16	46.8

\* Budgeted

# Every Child's Success Is Our Mission



Questions?